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Opening Minds to the Spheres Among Us

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For business, the same kind of trouble started when Linux and the Internet showed up in the mid-1990s. No matter how useful Linux and the Internet prove to be, business still has trouble getting its head around a virtual world composed of end points that are all autonomous, self-empowered and at zero functional distance from each other. The best geometric figure for that world is a giant hollow sphere composed of boundless smarts on its outside?the nodes of its network?and no controlling entity in the middle.

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